



SYNTHETIC BIOLOGY OPPORTUNITIES IN FASHION AND FOOD

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Overview Executive Summary

In this report, we look into Synthetic Biology, a new discipline within modern biotechnology. It aims to precisely design and redesign new and existing biological systems, allowing the creation of products with specific, customized functions. Just like the emergence of the Internet, it is seen as a disruptive technology, paving the way for endless new innovations in the coming decades.

Environmental issues brought about by climate change is driving both fashion and food industries to search for innovative solutions. With the help of synbio, both industries are starting to adopt **new sustainable material alternatives**, e.g. bio-synthetics and cell-based meat. Though promising, many synbio innovations are in early stages of commercialization.

With reference to case studies and examples of **successful corporate-startup partnerships**, we believe corporates and synbio startups should join forces to help accelerate the adoption and development of synbio innovations.



Overview Executive Summary

The Emergence of Synbio

We explain how synbio works, and the underlying technologies that enable its growth. Three key drivers are identified, contributing to the synbio boom – this includes lowered gene sequencing cost, gene editing tools like CRISPR & machine learning to digitize biology.

Innovation Trends in Fashion & Food

We deep dive into synbio applications in the fashion & food industry, discussing how sustainability issues are addressed in the following categories:

- <u>Fashion</u>: New materials, textile processing
- <u>Food</u>: Agriculture, food additives & ingredients, alternative proteins

Building Impactful Collaborations

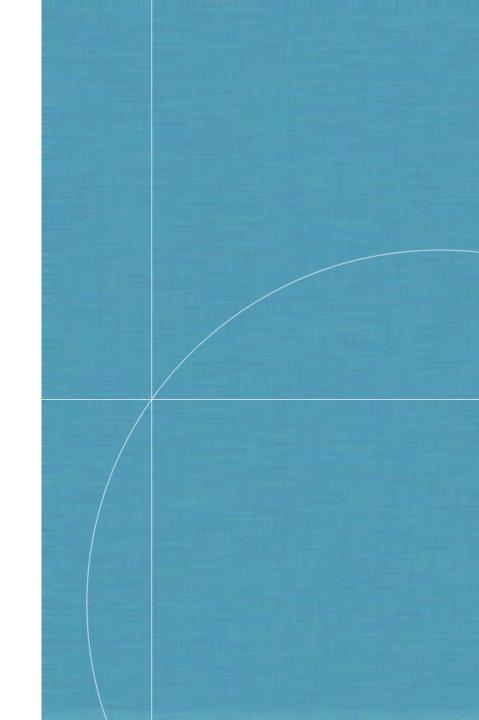
We discuss the synergies and value created by corporate-startup collaborations. We also look into the key steps involved in forming an impactful partnership, highlighting tips and successful examples.



The Emergence of Synbio

From past to future





Technology wave The Emergence of Synbio

Innovations has always come in waves, enabled by new underlying technology platforms; Synbio will be key tech enabler for the coming decade.

1940s 1990s Future **Synbio Petrochemicals** Internet Enables creation of products with enhanced Enables wider range of manufacturing Enables faster and cheaper performance & personalization production telecommunications Fabrics & dyes Detergents Web browser Cloud computing Removal of Vaccines allergens **Plastics** Wireless network Tyres E-commerce Lab-grown Sustainable biofuels & meat materials **E∦**onMobil amazon **IMPOSSIBLE**^{**} Chemical TWIST Google **D** • BASF Microsoft CRISPR THERAPEUTICS We create chemistry

Private & confidential Sources: McKinsey, Fabrica analysis

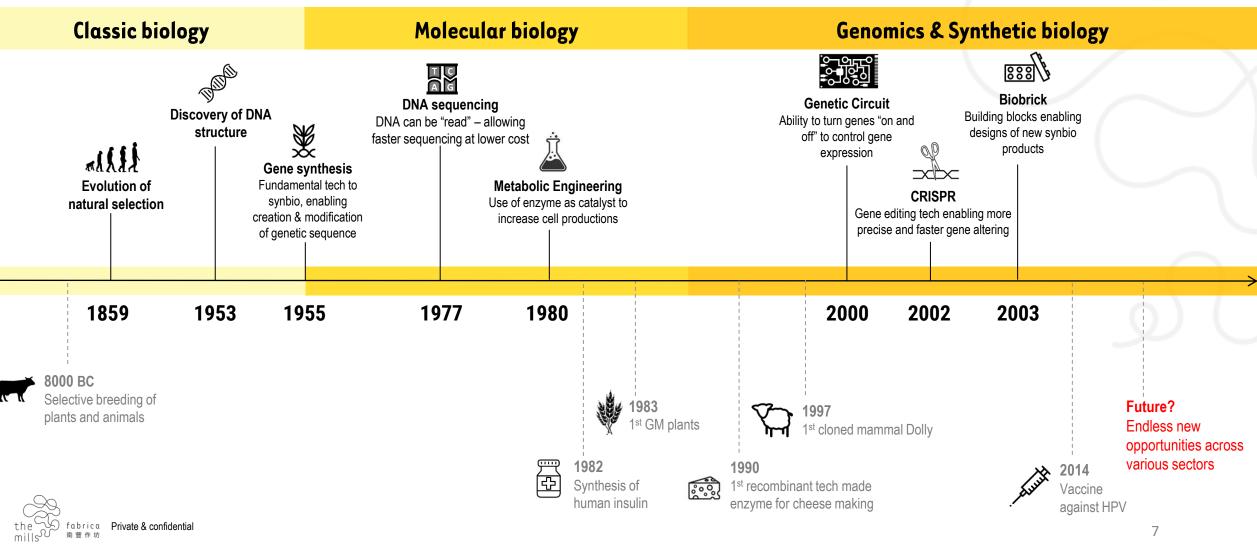
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Origin of synbio **The Emergence of Synbio**

Biotech has evolved from discovery & synthesis initially to the ability to engineer biology.

Biotech discovery

Biotech usage



Sources: Conosco, eLife, Techinfographics, Fabrica analysis

Synbio explained The Emergence of Synbio

Similar to computer technology, synthetic biology is about programming and engineering living cells to achieve target outputs.

How <u>Computer Technology</u> works



How Synthetic Biology works





Synbio overview The Emergence of Synbio

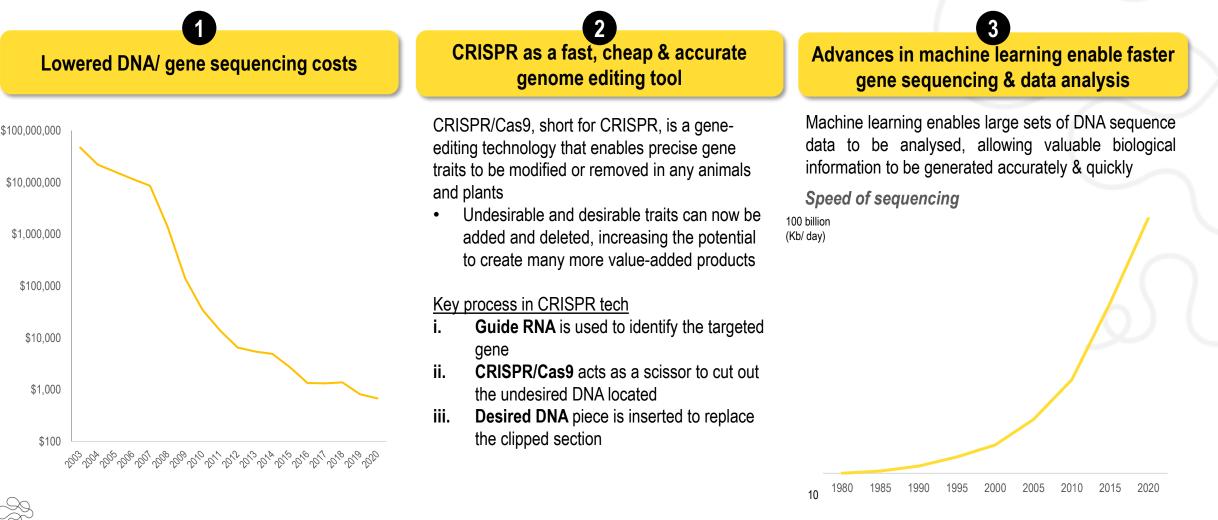
Synbio as a subset of wider technologies underlying biotechnology.

Traditional biotech Use of natural living organisms to create or modify products for better human use	Synthetic biology Unlike genetic e	tion of genes and cells to produce organisms with engineering which introduces only small changes to lesign new/ existing biological system at a bigge	a system, synbio aims to precisely
 Breeding of animals & crops Cheese & wine fermentation 		Cellular Agricult The use of microbes/ cells to culture a biological • 2 production methods: A	replica of animal-based products in lab
 Genetic engineering Foundation to biotech that involves direct manipulation of genetic information in cells to alter traits of living organisms Process New DNA isolated/ copied from genetic material of interest Isolated DNA inserted into host organism to produce an improved/ novel organism 	Fermentation A chemical process where organic substances, usually sugar, are broken down by a microbe, producing target ingredients <u>Traditional fermentation</u> - Typically used in food for pasteurization and sterilization purposes, e.g. cheese making, pickled food <u>Precision fermentation</u> - Advanced tech that combines gene editing & fermentation • Enables making of more specific, customized molecules from engineered microbes	Acellular production Cells/ Microbes (e.g. yeast, bacteria) are used as a "factory" to produce ingredients/ proteins Precision fermentation Others Use gene-edited microbes to produce desired molecules End products: Wide range of molecules, e.g. proteins, enzymes, fats, to be used as ingredients for food, textiles & more End product: Cultured milk molecules Image: Display transformation Image: Display transformation on the second	Cellular production Grow proteins, muscles or fats directly from cells (typically stem cells) in lab. The cells will then be used to form the basis of the products themselves End products: Cultured meat, lab-grown leather, lab-grown cellulose, artificial organs MISSION FUTURE MEAT VitroLabs Inc
S.	Synhio, a new discipline w	vithin modern biotech, combines math, computing, l	hiology & chemistry

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Synbio drivers The Emergence of Synbio

The boom in synbio is enabled by decreasing sequencing costs, CRISPR & computational bio.

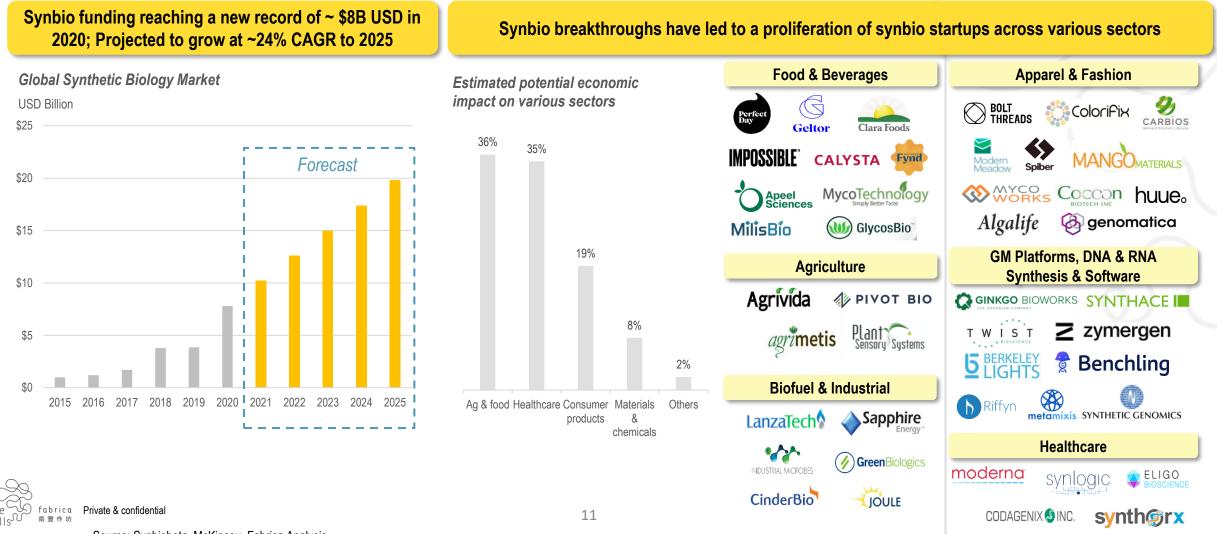


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Source: Synbiobeta, NIH, McKinsey, CB Insights, Fabrica analysis

Synbio market The Emergence of Synbio

High potential growth with prominent development across ag & food sectors.



Source: Synbiobeta, McKinsey, Fabrica Analysis

Innovation Trends in Fashion & Food

From materials to consumables



Synbio in fashion Innovation Trends in Fashion & Food

	NEW MAT	ERIALS	
Precursor materials	Bio-synthetics	Protein-based materials	Cell-based materials
LanzaTech	ECOVATIVE Mangeing ECOVATIVE Modern Meadow MANGOMATERIALS Algaeing ECOVATIVE synthesis	Kraig Biocraft Laboratories The Future is Made in the Laboratory BOLT THREADS Spintex	VitroLabs Inc PROVENANCE

	TEXTILE PROCESSING	
Pre-treatment agents	Dyes & pigments	Finishing coatings
Novozymes.	LIVING COLOUR Algaeing huue Colorifix	CHECKERSPOT

Private & confidential Source: CB Insights, Plug and Play, Fabrica Analysis

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Fashion – new materials

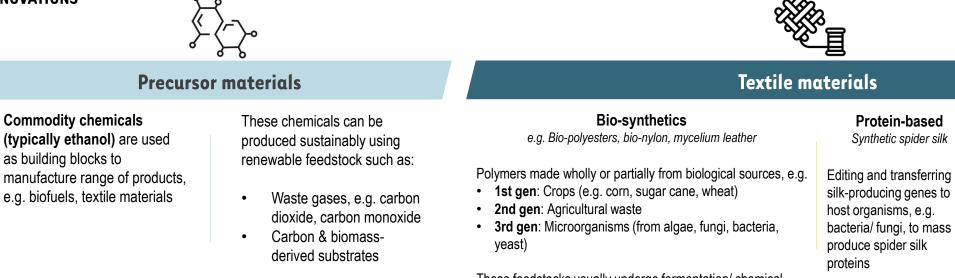
Innovation Trends in Fashion & Food

Reducing fossil fuel dependency through the development of novel precursors and biomaterials. Bio-synthetics, in particular has shown promising potentials & is already used in wide range of textile products.

PROBLEMS

- 60% of textile fibers are **synthetics** (polyester, nylon & acrylic) made from fossil fuels
 - Production is energy-intensive with high GHG emission
 - Non-biodegradable
 - Introduces plastics into the ocean as they release microfibers into the water when being washed
- Biodegradable materials from renewable sources present great potentials to reduce fossil fuel reliance and greenhouse gas emission

INNOVATIONS



These feedstocks usually undergo fermentation/ chemical process that break them down into polymers. The polymers are then spun & woven into fabric.

Protein-based Synthetic spider silk

Cell-based Lab-grown leather, lab-grown cellulose

Using tissue engineering technology to grow materials from cells in lab



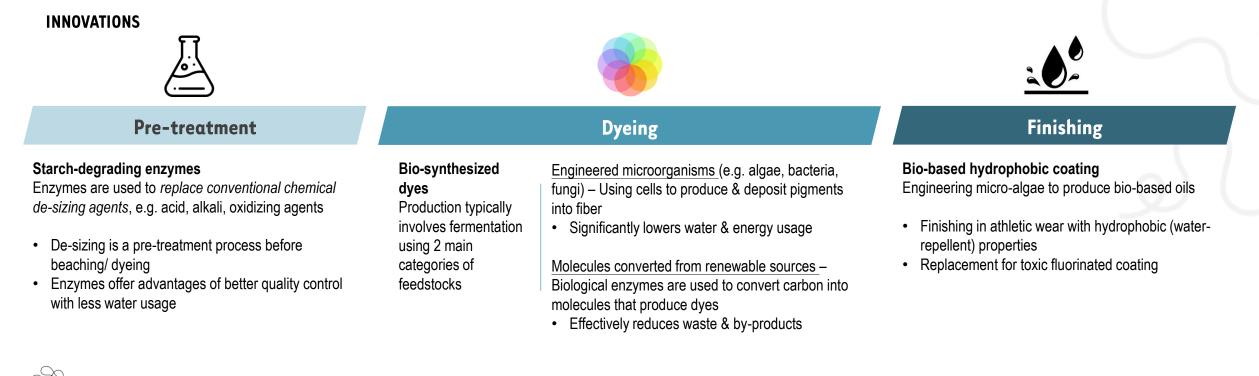
Source: Fashion for Good, Textile Exchange, Ellen Macarthur Foundation, Fibre2Fashion, Bioeconomy, Fabrica analysis

Fashion – textile processing Innovation Trends in Fashion & Food

Synbio opens up more options for chemical-free dyes and agents with similar or even advanced properties. Below are 3 key synbio applications in textile processing.

PROBLEMS

- 20% of global industrial water pollution is attributable to the toxic chemicals & heavy metals from dyeing and treatment of textile
- The cost of filtering waste water is high. As a result, over three-quarters of water consumed by dye mills end up as undrinkable waste
- Replacing use of hazardous chemicals with bio-synthesized dye/ finishing agents can effectively reduce water pollution issues



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Source: Fashion for Good, Textile Exchange, Ellen Macarthur Foundation, Fibre2Fashion, Bioeconomy, Fabrica analysis

Synbio in agriculture & food Innovation Trends in Fashion & Food

AGRICULTURE

Biopesticides & biofertilizers	Plant breeding	Biosensors	Post-harvest treatments
ENHANCEMENT PIVOT BIO	Elissiences HUDSON RIVER pairwise BENSON HILL C C B U S	INNER PLANT	APEEL SCIENCES hazel technologies inc. SUFRESCA Extend Agricultural Profitability

FOOD ADDITIVES & INGREDIENTS

ALTERNATIVE PROTEINS

Colorants & sweeteners	Hypoallergenic ingredients	Recombinant proteins	Cultured meat
EVOLVA Streegen miraculex Milis Bio amyris	ukko	Clara Foods EBioscienZ CHANGE DAIRY. DONE DIFFERENT. GELTOR New Culture	MISSION BARNS BARNS FUTURE



Source: CB Insights, Plug and Play, Fabrica Analysis

Food – agriculture Innovation Trends in Fashion & Food

Key focuses on solving food security and supply issues without harming the environment; while synbio helps solve agricultural issues in 3 key areas as shown below.

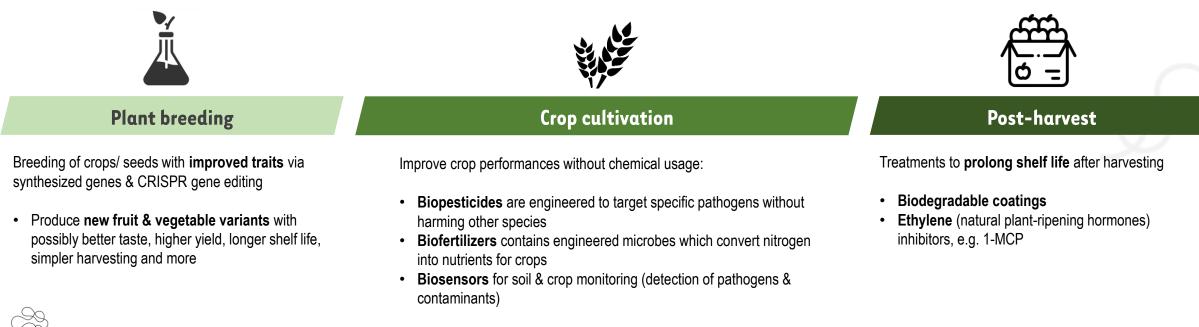
PROBLEMS

- · Agriculture brings massive harm to the environment
 - High greenhouse gas emission, e.g. methane from cattle & rice farms, nitrous oxide from fertilized fields
 - High water usage & pollutants
 - Accelerates biodiversity loss as forests are cleared for farms
- · With the growing population and changing diets, current food production system is unable to satisfy the demand
- More sustainable farming practices are needed to increase productivity while ensuring efficient resource usage

INNOVATIONS

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Food – food additives & ingredients Innovation Trends in Fashion & Food

Synbio helps minimize chemical usage & genetic modification in food products as synbio companies are actively exploring new options to develop better ingredients.

PROBLEMS

- · Issues associated with current food products:
 - 70% of products contain synthetic petroleum-based food dyes, which are linked to allergies, hyperactivity, & even cancer
 - · Sugar is associated with higher risks of diabetes, obesity & heart diseases
 - Conventional sugar substitutes, e.g. xylitol, are also harmful to health and has a bitter aftertaste
- With the increase in consumer awareness of health issues, there is a rising demand towards novel nature-based food additives & ingredients

INNOVATIONS



Food colorants

Replaces traditional chemical synthesis & natural plant extraction (where color molecules tend to be temperature and pH unstable):

• **High-performance, natural colorants** - using gene-editing technology, e.g. CRISPR, to engineer microbes that have the ability to secrete colors



Sugar substitutes

Develops better tasting, calorie-free sweeteners:

- Engineer Stevia (a natural sweetener) with no bitter aftertaste
- E.g. **Pure Reb-M** can be produced using yeast culture & sugar via fermentation
 - Reb-M is a super-sweet steviol glucosides in the stevia plant that is very rare & difficult to isolate



Hypoallergenic ingredients

Design food ingredients to eliminate allergenicity or to prevent triggering the immune system

- i. Allergen identification identify elements of proteins that trigger allergic responses with the help of Al
- ii. Allergen removal Once recognized, these elements are altered or removed while maintaining the structure & overall traits of the proteins

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Source: Food Navigator, Synbiobeta, Vegconomist, Venture Beat, Fabrica analysis

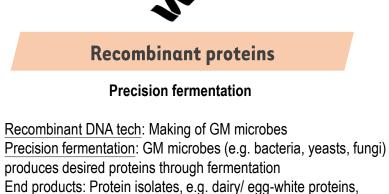
Food – alternative proteins **Innovation Trends in Fashion & Food**

Innovations are predicted to move mainstream mainly driven by health & sustainability. Below are 2 key tech in alternative protein production include precision fermentation & cell cultivation.

PROBLEMS

- Present livestock agricultural system is unsustainable due to resource demand and environmental impact
 - Livestock farming alone generates 18% total green house gas emissions
 - To produce 1kg of beef requires 25kg of grain & 15,000L of water
- Increased consumers' concerns about health and food safety
 - Intake of antibiotics through meat consumption
 - Food-borne illnesses, e.g. E. coli, salmonella, are often transmitted via meat contaminations
- Development of alternative proteins could satisfy consumer needs and take pressure off the environmental from traditional livestock

INNOVATIONS

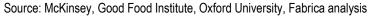


iii. End products: Protein isolates, e.g. dairy/ egg-white proteins, collagen



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ii.





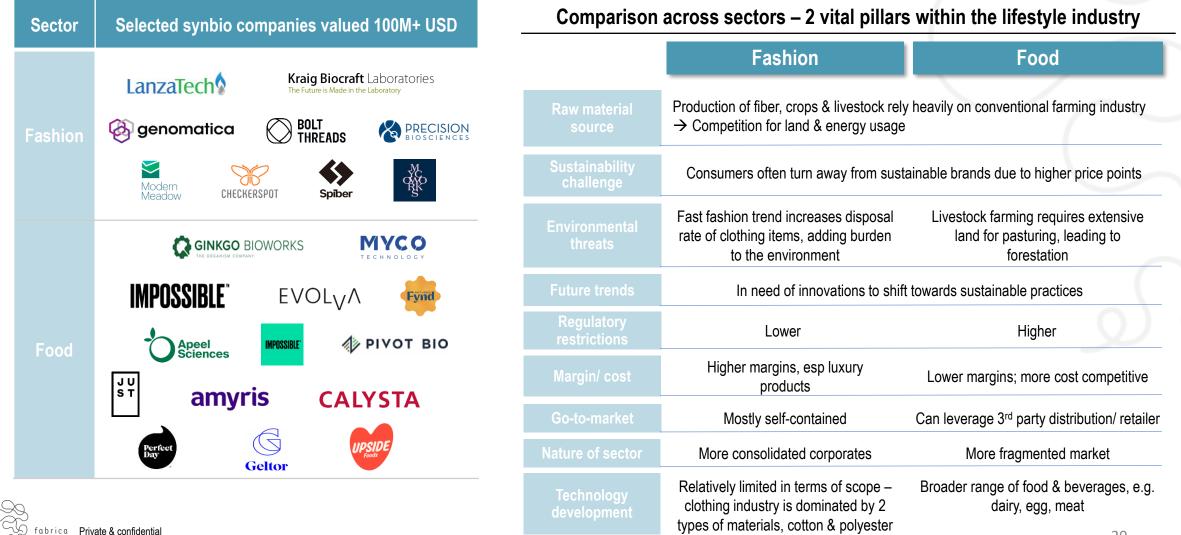
Cultured meat/ animal products

Cell cultivation

- Deriving starting cells: Isolate stem/ embryonic cells from sample animals
- Cell proliferation: Cells are put into culture media where they multiply
- Tissue perfusion: Cells differentiate into muscle, fat & connective tissues, and then iii. scaffold into a desired structure
- End products: Whole piece of meat iv.

Fashion vs Food Innovation Trends in Fashion & Food

Synbio application in food industry is wider than that of fashion, with more active investment activities.



Sources: Crunchbase, Finistere Ventures, VegNews, Fabrica analysis

Building Impactful Collaborations

About synbio partnerships





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Working with innovators Building Impactful Collaborations

Collaborations bring synergies & value-add beyond what corporates & startups can achieve individually.

Rising number of pilots between corporates and innovators in recent years

New partnerships formed in 2021

Stella McCartney Debuts World's First 'Mylo' Bustier & Trousers With Bolt Threads's Mushroom Leather

H&M X Desserto: Fashion Giant Uses Mexican Startup's Cactus Leather In New Sustainable Collection

Business BlueNalu Signs MOUs with Mitsubishi Corporation and Thai Union to Accelerate Market Development Strategy for Cell-Cultured

Burger King's nationwide rollout of the Impossible Whopper starts next week

Clara Foods Launches World's First Animal-Free Pepsin With Global Giant Ingredion Reasons driving corporates to engage with startups New technoloav adoption **Business** 56% transformation Access to new talent (through 46% joint R&D) Entering new 45% consumer market Market information 45% collection Cost reduction 34%

Most corporates form pilots with startups to adopt/

test new tech innovations

Pilots can be done in 2 general forms

i. **Pilot launches:** Working directly with an innovator to launch a product, where the corporate brings in their own supply chain partners to support production



92%

HERMĖS X

A NC NK NK

ii. **Industry collaborations:** Working with a consortium of brands or supply chain partners

MYLO™ TO BE INTRODUCED BY CONSORTIUM OF BIG NAME BRANDS

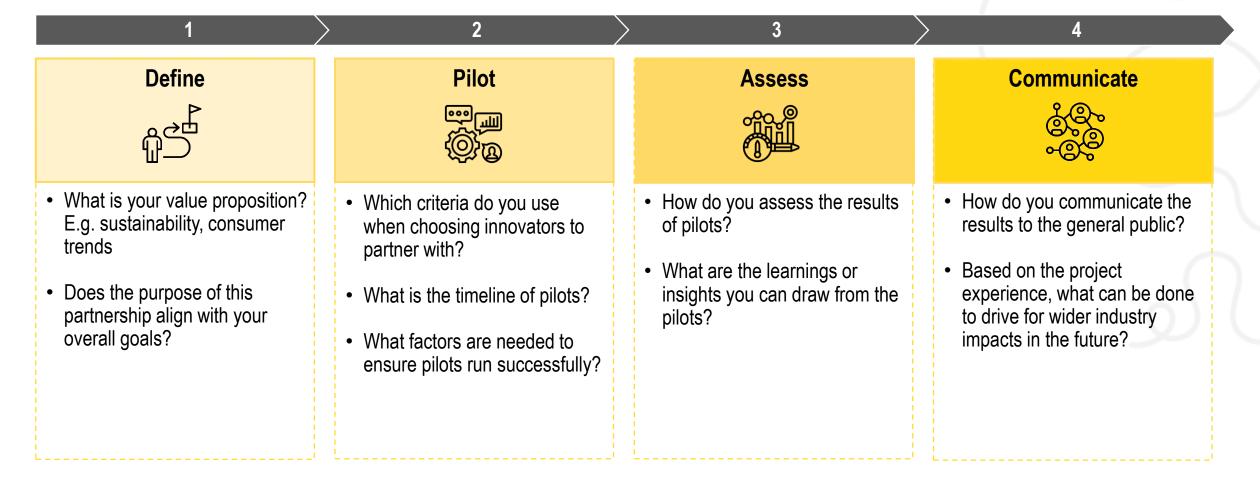


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Source: 500 Startups, Green Queen, Fabrica Analysis

Steps to forming a synbio partnership Building Impactful Collaborations

Brands should start with a purpose followed by a series of pilots and assessments.





Synbio partnerships **Building Impactful Collaborations**

Proper milestone settings are crucial in getting the project moving, though adjustments are expected along the way.

1. Define	Aligning pilot goals with like-minded startups	2. Pilot	Typical process
Potential sustaina	bility goals		Select "hero product" that best showcases innovation features
Perfect	Animal-free Graeter's Ice Cream partners with innovator Perfect Day to launch a line of frozen desserts using Perfect	i. Innovator selection	 while having enough margin buffer to cover higher initial costs Validate technology of startups based on proven case studies, and ensure that its production is feasible at larger scale
HERMES PARIS	Day's animal-free dairy proteinsCarbon reduction	stine Product design & development	Offer industry expertise to innovators to help accelerate development, e.g. information on performance requirements
PARIS	Hermès partners with innovator MycoWorks to create a bag using mycelium leather, a biodegradable material with lower carbon footprint	iii. Supply chain	 Provide support & resources to innovators, e.g. supply chain partner introductions, marketing & branding
	Waste management H&M is launching a collection made with vegan leather from wine waste supplied by innovator Vegea	in. Supply chain production iv. Product launch	 Brand building & marketing in advance of launch to build consumer awareness and demand in target market Discussions on future roll-outs/ scale-ups including potential
	Plastic-free Renowned vegetable grower, Houweling's Group, has partnered with innovator Apeel Sciences to launch plastic-free cucumbers	than a ven	licensing model with supply chain partners uld be a partnership between corporate & innovator, rather dor-supplier relationship y deadlines to ensure that all parties are working towards it

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Source: Vegea, Apeel, Mycoworks, Food navigator, 500 Startups, Fabrica Analysis

Synbio partnerships Building Impactful Collaborations

3. Assess	Conducting ongoing assessments to measure the results of pilots	4. Communicate	Selecting appropriate s	strategies fo launch	r storytelling and
	ilot can be measured based on:	Strategies	Competitive advantages		Example
Attributes	 Verifiable metrics Consumers' feedback Desirability & demand (sales 	Co-branded name	Provides innovators or corporate brands with an opportunity to differentiate among a crowded market	WHOPP=R	Burger King launches Impossible Whooper with Impossible Foods
Consumers' respo		Embedded ingredient brand	Creates awareness, differentiation & preference for final products with specific component/ ingredient	intel " inside	Intel displays "Intel Inside" logos on computers with Intel CPU inside
Product performa feasibility	 <u>Standard test criteria</u> - e.g. tensile strength & abrasion resistance in leather alternatives <u>Composition of end product</u> - e.g. % of virgin materials in a recycled fabric 	Product impact label	Creates transparency while allowing consumers to resonate, and create an impact	URBON FOOJAR	Allbirds labels its products by their carbon footprint (kg per carbon dioxide)
B	<u>Life-cycle assessment (LCA)</u> analyzes product's environmental impact (e.g.	Premium launch	Heightens demand and desirability through offering exclusive or limited product availability		Nike worked with Off- White to launch "The Ten", limited edition collection
Sustainability impactland & water use) from cradle to grave Carbon footprint (metric tons per CO2e) measures total greenhouse gas emissions by a product	Influencer marketing	Establishes a market among celebrities/ industry experts to build credibility, trust & recognition		Oatly launches "Barista Edition" oat milk, targeting skilled baristas at cafes	

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Concluding Thoughts

The Emergence of Synbio	 Synbio is a new discipline within modern biotechnology that aims to precisely design and redesign new/ existing biological system at a bigger scale, to create products with specific functions Synbio market has high potential growth particularly across agriculture and food sectors. This boom is driven by 3 factors – lowered gene sequencing cost, gene editing like CRISPR, machine learning enabling faster sequencing/ data analysis
Innovation Trends in Fashion & Food	 2 key applications in fashion – new materials, textile processing Replacing petroleum-based synthetic fibers with sustainable new materials, e.g. bio-synthetics, protein-based & cell-based materials Use of chemical-free dyes & agents during textile processing 3 key applications in food – agriculture, food additives & ingredients, alt. proteins Optimizing plant breeding, crop cultivation & post-harvest crop protection without the use of harmful chemicals Producing clean food additives and alt. proteins sustainably
Building Impactful Collaborations	 Most corporates form pilots with startups for adoption of new technology or business transformation with new marketing/ product launch A pilot should be treated as a collaborative partnership rather than a vendor-supplier relationship. It can be done through i) working with innovators directly to launch products or ii) forming an industry consortium Setting appropriate timeframes is crucial in getting all parties involved, managing expectations and moving towards implementation

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- 3. Check out our website for more information
- 4. Schedule a site tour at The Mills Fabrica via contact@themillsfabrica.com



